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"The tech challenges in the battle for the skies" - new blog

Norwegian CIO Dag Skage looks at some of the issues discussed at the Travel Technology Europe event in London

"It was great to be invited to speak at the <u>Travel Technology Europe</u> event in London this week. Technology is often the overlooked part of what keeps the

aviation and travel sector moving, but from the large crowds at the event it is clear the industry is keen to hear what challenges and opportunities new technologies will present us with in future.

"I was speaking at a panel session with Chief Information and Technology Officers from the travel industry and we were each asked to discuss was what our key technology priorities are in 2016. For Norwegian, there are 4 key areas in technology that we need to focus on.

"The first two are essential' behind-the-scenes elements - 1)Core systems modernisation and how we continually improve the underlying IT infrastructure our business relies on; and 2)Cyber Security and how our business needs to continuously understand the threat level and protect our IT resources supporting the business..

"The next two are perhaps the more exciting, glamorous side of our business - 3) how we use technology to continue improving our **In-flight entertainment** services; and 4) how technology is enabling and supporting **customer loyalty** with schemes such as the Reward programme.

"On these last 2 points, I'm proud that Norwegian is already ahead of many in the industry - we were the first airline to offer free WiFi and Live TV on all European flights, and the Reward team continue to improve the Loyalty (Reward) programme to keep it one-step ahead of what our competitors offer.

"But there is always more we can do and lessons we can learn from other industries - on that point, the panel discussion turned to the topic of Uber and Airbnb and we were asked for our thoughts on these 'disrupter' industries.

"In my view, what companies like Uber and Airbnb have achieved is very impressive and although it is difficult to directly replicate their models in the aviation industry, there is still lots we can learn from how these companies have been using technology to disrupt and transform their industries.

"In many ways, Norwegian is also a 'disrupter' in our own industry – with new aircraft and free WiFi, we are challenging the idea that low-cost cannot also mean high-quality; and with our game-changing low-cost long-haul fares, we are challenging legacy airlines and the cost of transatlantic travel which has been too high for too long.

"So we are already using technology to make some very positive steps but there are always challenges ahead and the final question at the session was perhaps the trickiest to answer - what keeps you awake at night?

"My answer is simple – "How can Norwegian do more with less"? Norwegian is a low-cost airline so our success has been built on being cost efficient, using smart technology, and passing the savings on to our customers with low-fares. It is essential that we continue to drive down costs while still offering our customers new routes, efficient operations, and innovative new services.

"Technology will play a crucial role in helping us achieve that, so I look forward to tackling the many challenges and huge opportunities that 2016 brings!"

Dag Skage, Chief Information Officer at Norwegian

About Norwegian

The Norwegian group is a leading Nordic aviation company, headquartered at Fornebu outside Oslo, Norway. The company has over 8,200 employees and owns two of the prominent airlines in the Nordics: Norwegian Air Shuttle and Widerøe's Flyveselskap. Widerøe was acquired by Norwegian in 2024, aiming to facilitate seamless air travel across the two airline's networks.

Norwegian Air Shuttle, the largest Norwegian airline with around 4,700 employees, operates an extensive route network connecting Nordic countries to key European destinations. In 2024, Norwegian carried 22,6 million passengers and maintained a fleet of 86 Boeing 737-800 and 737 MAX 8 aircraft.

Widerøe's Flyveselskap, Norway's oldest airline, is Scandinavia's largest regional carrier. The airline has more than 3,500 employees. Mainly operating the short-runway airports in rural Norway, Widerøe operates several state contract routes (PSO routes) in addition to its own commercial network. In 2024, the airline had 3.8 million passengers and a fleet of 49 aircraft, including 46 Bombardier Dash 8's and three Embraer E190-E2's. Widerøe Ground Handling provides ground handling services at 41 Norwegian airports.

The Norwegian group has sustainability as a key priority and has committed to significantly reducing carbon emissions from its operations. Among numerous initiatives, the most noteworthy is the investment in production and use of fossil-free aviation fuel (SAF). Norwegian strives to become the sustainable choice for its passengers, actively contributing to the transformation of the aviation industry.

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